

Brighton & Hove City Council

→ Risk Report SR35

Unable to manage serious risks and opportunities resulting from the impact of Brexit on the local and regional society and economy.

All

Print Date: 24-Jul-2019

Risk Details

Risk Code	Risk	Responsible Officer	Risk Category	Last Reviewed	Issue Type	Risk Treatment	Initial Rating	Revised Rating	Future Rating	Eff. of Control
SR35	Unable to manage serious risks and opportunities resulting from the impact of Brexit on the local and regional society and economy.	Executive Lead Officer Strategy, Governance and Law Policy Development Officer Interim Head of Scrutiny	BHCC Strategic Risk	15/05/19	Threat	Treat	 L4 x I4	 L4 x I3		Revised: Uncertain

Causes

The timescale and final details of the Brexit implementation is uncertain and has potential impacts on:

1. Existing rights and regulations applying to EU citizens residing in the UK pre- Brexit
2. The ability of partners in the health & social care sector to engage and retain staff
3. Local projects unable to secure future EU funding after Brexit
4. Travel and hospitality businesses' ability to recruit or employ foreign nationals
5. Pool of workers reducing (B&H has a larger pool of European residents)
6. Travel in and out of Greater Brighton due to changed border controls

Potential Consequence(s)

1. Fragmented communities leading to civil unrest
2. Increased demand for advice services for EU residents, citizens & businesses
3. Reduced city wealth
4. Reduction in skills levels in the city
5. Stalling of city projects due to supply chains
6. Less ability to manage local environmental impacts e.g. waste disposal
7. Less certainty around export/import regulations
8. Impact on food safety regulations and standards inc. Export Health Certificates
9. Security risk – Border controls and changed emergency planning and resilience requirement may be required

Existing Controls

First Line of Defence – Management Actions

1. 14 key areas affecting the City/Council where existing terms of membership of the EU have a strong impact have been identified as at January 2019
2. Officer working group ‘Brexit Resilience & Planning Group (BRPG)’, chaired by ELO SGL, to monitor developments and co-ordinate proposals for corporate response. Core Group meeting fortnightly & SitRep reports going to ELT and Member Working Group and discussed at DMTs
3. Member working group formed to provide Member oversight of the potential impacts of Brexit on Brighton & Hove and coordinate relations with city stakeholders and communities where potential impact has been identified by the Brexit Resilience & Planning Group.
4. City Management Board (CMB) city resilience planning as part of their city leadership role.
5. Established contact on potential Brexit impacts with our waste contractor Veolia, inc. on post-Brexit and future waste disposal arrangements including reselling of recycled materials

Second Line of Defence – Corporate Oversight

1. ELT role as strategic lead for Brexit response through monthly overview of BRPG actions.
2. BHCC is part of the Sussex Resilience Forum (SRF). The SRF has been working with colleagues both locally and nationally to review the Community Risk Register linked to the no deal BREXIT scenario.

Third Line of Defence – Independent Assurance

None at present but post-Brexit assessment from Home Office of BHCC actions may be deemed necessary in future.

Reason for Uncertain rating in Effectiveness of Controls - there is still uncertainty and the risk actions are in development.

Risk Action	Responsible Officer	Progress %	Due Date	Start Date	End Date
Agree with Community Works and larger Advice Partnership organisations on provision of advice and support for EU residents, citizens and businesses.	Head of Communities, Equalities & Third Sector	20	31/10/19	06/02/19	31/10/19

Comments: Executive Director for Neighborhoods, Communities and Housing has agreed libraries could support. Refugee and Migrant officer in council's Communities, Equality and Third Sector Team is collating any and all information returned by advice and/or migrant and refugee groups in the city as well as from BHCC front line staff on number of EU nationals requesting support specifically related to leaving the EU to qualify demand for advice services and inform resource allocation decisions. Updates are being made to the council's Brexit Group. This work is ongoing, but teams are now working to an October end date following the Brexit extension.

Risk Action	Responsible Officer	Progress %	Due Date	Start Date	End Date
All council services to ensure that within Business Continuity arrangements that contracts and supply chain issues are addressed	Executive Lead Officer Strategy, Governance and Law	10	31/10/19	06/02/19	31/10/19
Comments: NCH Emergency Planning and Resilience team will be part of BRPG. ELT to ensure all their BC arrangements are considered in line with SitRep report.					
BHCC to maintain ongoing liaison with Shoreham Port through SRF planning arrangements.	Assistant Director City Transport	10	31/10/19	06/02/19	31/10/19
Comments: EEC & NCH responsibility being covered by 2 officers.					
Brexit Resilience & Planning Group (BRPG) to make recommendations for ELT agreement for the prioritisation of Govt funding related to Brexit impact mitigation activities including specific communications needs and staffing resources.	Head of Policy, Partnerships & Scrutiny	10	31/10/19	06/02/19	31/10/19
Comments: Progress paused pending further clarification of Brexit progress.					
Member Working Group has been established to maintain oversight of the potential impacts of Brexit on Brighton & Hove and co-ordinate relations with city stakeholders and communities where potential impact has been identified by the Brexit Resilience & Planning Group.	Executive Lead Officer Strategy, Governance and Law	65	31/10/19	25/04/19	31/10/19

Risk Action	Responsible Officer	Progress %	Due Date	Start Date	End Date
<p>Comments: New membership agreed post May election. Terms of Reference being drafted and meeting will be organised once further national developments, Sussex Resilience Forum (SRF), Brexit Resilience Planning Group (BRPG) activity dictate necessity.</p>					
<p>Monthly SitRep monitoring report compiled by BRPG on potential impacts.</p>	<p>Policy Development Officer</p>	<p>10</p>	<p>31/10/19</p>	<p>06/02/19</p>	<p>31/10/19</p>
<p>Comments: Frequency being reviewed in light of national activity.</p>					
<p>The officer working group has been established to monitor developments and co-ordinate corporate and city wide responses to Brexit challenges</p>	<p>Executive Lead Officer Strategy, Governance and Law</p>	<p>20</p>	<p>31/10/19</p>	<p>06/02/19</p>	<p>31/10/19</p>
<p>Comments: Core group meeting monthly and SitRep reports going to ELT and Member Working Group and discussed at DMTs.</p>					

Brighton & Hove City Council

7 Risk Report SR36

Not taking all actions required to address climate and ecological change, and making our city carbon neutral by 2030.

Print Date: 24-Jul-2019

Risk Code	Risk	Responsible Officer	Risk Category	Last Reviewed	Issue Type	Risk Treatment	Initial Rating	Revised Rating	Future Rating	Eff. of Control
SR36	Not taking all actions required to address climate and ecological change, and making our city carbon neutral by 2030	Executive Director Economy, Environment & Culture International & Sustainability Programme Manager	BHCC Strategic Risk	15/05/19	Threat	Treat	Red L5 x I4	Red L4 x I4		Revised: Uncertain

Causes

The climate is warming and studies recommend that actions must be taken to keep global warming to under 1.5 degrees to avoid negative catastrophic impacts on bio-diversity and the ecology of the planet.

Potential Consequence(s)

If this is not addressed it could cause:

- Sea-level rise
- Water shortage
- Crop failure and food insecurity
- Increased extreme weather events
- Extinction of species
- Ocean acidification
- Impact on public health

Existing Controls

First Line of Defence - Management Actions

1. Brighton & Hove is part of the UNESCO bio-sphere designated area with bio-diversity plan overseen by the bio-sphere board
 2. BHCC the Brighton & Hove Economic Partnership and the Chamber of Commerce have agreed an economic strategy which includes creating a sustainable city and moving towards a circular economy as a core objective
 3. BHCC owns 12,000 acres of downland and agricultural farmland surrounding the city and works in partnership with Southern Water and the South Downs National Park Authority on initiatives to protect the chalk aquifer and city water supply
- BHCC and the Transport Partnership work together to deliver sustainable transport policies through the delivery of the Local Transport Plan (LTP)
- Flood protection transport – check other risks & transfer

Second Line of Defence - Corporate Oversight

1. BHCC's Environment, Transport & Sustainability (ETS) Committee is responsible for the council's functions in relation to coastal protection and flood defence; sustainability; parks; open spaces; sustainable transport; highways management and environmental health
2. Bio-sphere board oversees delivery of bio diversity plan
3. BHCC's Policy, Resources & Growth (PRG) Committee to review the Climate Change Commission
4. Air quality Programme Board
5. Greater Brighton Economic Board's Infrastructure Panel has oversight of Energy and water plans.

Third Line of Defence - Independent Assurance

Environment Agency in respect of flood

Reason for Uncertainty in Effectiveness of Controls - The EEC Directorate Plan has actions specified but there will also be new actions added as the Climate Change agenda issues are determined by the new council post May 2019 election.

Risk Action	Responsible Officer	Progress %	Due Date	Start Date	End Date
Create a new Climate change fund	Assistant Director - City Development & Regeneration	25	31/03/20	24/06/19	31/03/20
<p>Comments: Initial report on the fund went to March PR&G. A more detailed report will go to 8th July PR&G setting out the criteria for deciding on how to spend the fund and also the governance for members overseeing the fund and making decisions to fund projects. Once agreed, the fund will go live and start to consider bids.</p>					
Develop a local cycling and walking infrastructure plan	Assistant Director City Transport	10	31/03/20	21/05/19	31/03/20

Risk Action	Responsible Officer	Progress %	Due Date	Start Date	End Date
<p>Comments: A report seeking agreement to an indicative timetable and approval of the scoping report will be considered by ETS Committee on 25 June 2019.</p>					
Develop a new sustainable transport strategy (LTP5) for the city	Assistant Director City Transport	10	31/03/20	21/05/19	31/03/20
<p>Comments: A report seeking agreement to an indicative timetable for the development of a new Transport Strategy will be considered by ETS Committee on 25 June 2019</p>					
Develop a route map towards a Circular Economy	Assistant Director - City Development & Regeneration	15	31/03/20	21/05/19	31/03/20
<p>Comments: Event held on CE and Built Environment with UoB, Design Brighton and Circular Brighton 11/06/19</p>					
<p>Seeking assistance with preparation of strategy and bidding for a consultant to do work.</p>					
<p>SCRIF report agreeing to pursue the strategy will go to PR&G in July 2019</p>					
Develop a whole Downland Estate plan by March 2020	Assistant Director - Property & Design	24	31/03/20	21/05/19	31/03/20
<p>Comments: Presentation to EEC Modernisation Board and further detailed presentation to Ex Dir from Savills regarding strategy, aims and process Workshops with stakeholders are currently taking place to inform the audit of assets and natural capital themes.</p>					
Establish a Climate Change Commission to report to PR&G (involves work between the ED EEC; the Executive Lead Officer, SGL; and Head of Policy, Partnerships & Scrutiny)	Executive Director Economy, Environment & Culture	10	31/03/20	21/05/19	31/03/20

Risk Action	Responsible Officer	Progress %	Due Date	Start Date	End Date
Comments: Arrangements are being discussed but are not yet formed.					
Improve rates of recycling and re-use and develop business case for food waste collection	Assistant Director - City Environmental Management	35	31/10/20	21/05/19	31/10/20
<p>Comments:</p> <ul style="list-style-type: none"> • The percentage of household waste sent for reuse, recycling and composting increased from 28.70% in 2017/18 to 28.90% in 2018/19 • An A-Z has been published on the council website to advise residents on how to reduce, reuse, recycle or dispose of almost 180 different materials. This is a live resource which will be amended as more opportunities to reduce, reuse and recycle become available. Videos to support how to reduce, reuse and recycle are being developed and posted on social media. • A prototype for new on-the-go street waste and recycling bins are being rolled-out along the sea front from Hove Lagoon to Saltdean. This new bin will enable beach and seafront users to recycle plastic, cans and glass. The bins will have distinct colours that will become our recycling colour coding system across the city in the future. This should help to increase recycling rates and reduce levels of contamination by avoiding confusion. If these bins are well received and successful in helping us to recycle more we could look to extend their roll out across the city and in parks as funds allow. • Rollout of recycling wheelie bins has started following the wheelie bin audit. it is hoped this will increase the capacity for residents to recycle more. • Research has started into how other local authorities carrying out a food waste collection service, particularly for flats and in shared areas. • A cost analysis for the introduction on a food waste service has started. This is a complex piece of work and will be used to inform the Round Restructure Project. 					
Review Biosphere Management plan	Assistant Director - City Development & Regeneration	10	31/03/20	21/05/19	31/03/20
Comments: New Biosphere Programme Manager in post. Scoping work started by previous post holder.					
Review procurement of fleet to deliver lower emissions & improve air quality	Assistant Director - City Environmental Management	25	31/10/19	21/05/19	31/10/19

Risk Action	Responsible Officer	Progress %	Due Date	Start Date	End Date
<p>Comments: Approval has been obtained for spending of c.£1million on immediate fleet replacement needs. £300k of this has been allocated, and directors will be asked to authorise spending on the remainder as soon as the exact vehicles required have been identified. An options appraisal and business case will be presented to PRG in October 19 setting out a preferred strategy for re-establishing a sustainable fleet replacement strategy for the long term. Corporate Finance are supporting the financial modelling for this work. The guiding principles will be 1) that the vehicles purchased will support a sustainable and reliable delivery of the service, 2) that progress will be made towards reducing carbon footprint where this can be achieved efficiently. It is expected that the options appraisal will show that a mix of new and second hand vehicles will be the most cost-effective way to meet our requirements in the medium and long term. A project is underway to hire and test electric vehicles to inform and de-risk our preferred option.</p>					
Roll out a network of electric vehicle charging points (EVCP) - Directorate Plan ref. 1.1.5	Assistant Director City Transport	10	31/03/20	21/05/19	31/03/20
<p>Comments: The council is in the final stage of tendering for a partner to provide, install and operate the lamp post chargers as well as the existing 'fast' network in return for charging a fee for the renewable electricity used. Contract award is on track for early July with the 200 lamp post chargers programmed for installation by the end of October 2019.</p> <p>In November 2018 the council submitted a successful bid for £468k of OLEV funding for 4 rapid charger hubs for taxis. The aim, subject to approval is for the taxi rapid hubs to be installed by April 2020.</p> <p>The public charging network will be powered by 100% renewable energy.</p>					

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